



Sustainable Development and Governance Programme (SDG)

Training Activities for 2012

Turin, Italy

International Training Centre of the ILO (ITC-ILO)

The Centre is the training arm of the International Labour Organization, a specialized agency of the United Nations System with the mandate to promote Decent Work. It has over 45 years' experience in providing training and learning opportunities as well as advisory services in the fields of social and economic development for the benefit of representatives of:

- governments;
- workers' and employers' organizations;
- other partner organisations like development banks, the United Nations system and ILO.

To date, more than 200,000 women and men from over 190 nations have benefited from the Centre's training and learning services. In recent years, the Centre has implemented an annual programme of some 450 to 500 training activities for the benefit of approximately 12,000 to 14,000 participants/year.

The Centre offers short professional courses, academies, tailor-made learning events, advisory services for human resource development including the design and implementation of training projects. It also offers Masters and other Post-graduate courses run by its Turin School of Development. Activities take place on our campus in Turin, in the participants' home countries, at a distance or through a blend of these.

Website: www.itcilo.org

ITC-ILO Campus



Sustainable Development and Governance Programme (SDG)

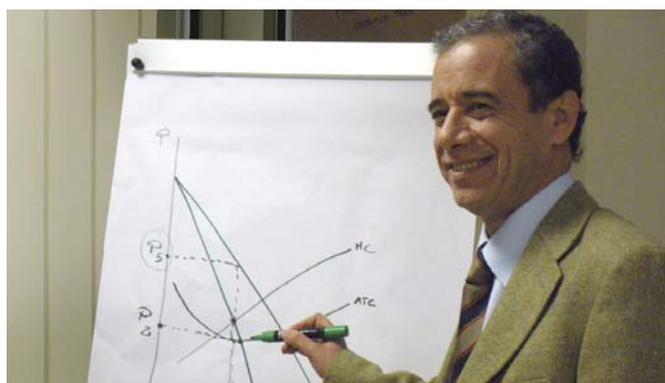
The Centre's learning and training offerings in the field of Sustainable Development and Governance are designed in order to reinforce institutional and managerial capacity in the realisation of the Millennium Development Goals and the operationalisation of the "ILO Declaration on Social Justice for a Fair Globalization, 2008".

The SDG Programme addresses its learning and experience exchange portfolio to the entire spectrum of stakeholders who need to assume an active role in the participatory governance mechanisms which are indispensable for Sustainable Development to work well for all men and women and the society at large.

By virtue of its long-established partnerships, the SDG Programme is in a privileged position to package its learning offer using the latest thinking and best practices that are promoted by the multi-lateral system (UN, OECD, WB, WTO, IMF) supplemented by its own practitioners' insight into the skills and competencies needed for optimal utilization of available scarce resources for the timely realization of the benefits of its clients' Sustainable Development goals.

www.itcilo.org/sdg

George Jadoun, Chief of the Sustainable Development and Governance Programme and Assistant Director of the Turin School of Development



Sustainable Development and Governance Programme (SDG)

We provide learning and training opportunities that aim: ***“to enhance professionalism and integrity in the management of public resources in support of good governance and sustainable development”***.

Our training and advisory services are intended to upgrade both ***individual and institutional*** performance in achieving the economic and social outcomes prescribed in national development plans and poverty-reduction strategies.

We run our courses in partnership with key international institutions like the ILO, the UN, the World Bank, regional development banks, universities, NGOs and international organizations (the Organization for Economic Co-operation and Development-OECD)

Activities are held in several languages (English, French, Arabic and Russian). There are four types:

- short-term courses for working professionals
- Master programmes lasting one year for young professionals and fresh university graduates
- field and tailor-made activities held upon request
- capacity-building projects for public procurement reform.

Tailor-made courses can be designed and run upon demand to meet the assessed training needs of a particular client. Such courses may cover all categories of procurement (goods, works and services) and can be based upon European Union or international financial institutions' guidelines and procedures and/or upon national procurement legislation. They can also explore specific phases of the project cycle (e.g. project design, monitoring and evaluation).

We also provide advisory services for public procurement reform at the legal, institutional and managerial levels, as well as assistance in designing, implementing and evaluating development projects and programmes.

In partnership with Turin University and in collaboration with other international organisations, the Sustainable Development and Governance Programme within the Turin School of Development (www.itcilo.org/turinschool) offers a number of Master's programmes that prepare fresh graduates and junior professionals, from both developed and developing countries, to undertake social and economic development assignments effectively and / or perform jobs that require a subtle understanding of the rules of the globalized economy.



Procurement Management

Public procurement (PP) management is a cornerstone of good governance.

It cuts across all economic sectors and constitutes around 15-30% of the gross domestic product in all countries. Hence its significance for enhancing market competitiveness and sustainable development.

Setting up effective national PP systems has often been a challenge, not least because of a deficit in competent human resources and the need to keep up-to-date with the ever-increasing complexity of the legal framework, the globalization of markets, and the sophisticated new contractual and tendering mechanisms.

For two decades, the Centre has pioneered the development of competency-based procurement management training programmes, in collaboration with the World Bank and the OECD. Training and learning modules have been jointly designed to cover all categories of procurement. They follow the World Bank's procurement guidelines, the UNCITRAL model law and EU directives. In addition, training activities have been designed on financial management for development projects and on international financial reporting standards.

The Centre has also actively supported national procurement reform worldwide through assistance with the setting-up or modernization of the four pillars of effective national PP systems, namely:

- legal framework;
- institutional framework;
- administrative and managerial processes and systems, including bidding documents and training systems;
- market competitiveness and systems for detection and prevention of fraud and corruption.

The Centre's involvement in the procurement reform of Bangladesh (2002-2006) was awarded a "best practice" rating in an independent evaluation by the World Bank Institute. Similarly, its involvement in creating teams of procurement trainers in the new Member States of the

EU was acclaimed by the EC and the OECD. Its training materials for that project have been translated into all Eastern European languages.

The Centre has also been involved in the development of national certification schemes for procurement trainers and practitioners. These schemes are based on written examinations and performance assessment. For countries without such schemes, the Centre offers an academic certification scheme through a Master's degree in public procurement management for sustainable development, which it runs in partnership with the University of Turin and UNCITRAL.



In addition to the training activities, our programme is currently implementing the following three projects:

- "Training in Public Procurement in the Western Balkans and Turkey" (funded by the European Commission)
- "Capacity Building in Procurement - Rwanda" twinning management with the School of Finance and Banking (funded by the World Bank and the Government of Rwanda)
- "Consultancy services in developing Iraq public financial management project (PFM)" (funded by the World Bank)

Please find below the selection of open courses in **Procurement Management** that could be relevant for the staff of your organisation. For more information about the course's objectives, contents and details please refer to the SDG website: www.itcilo.org/sdg where you can find the complete course descriptions or send an e-mail to proc-promo@itcilo.org

Procurement management for equipment and works in World Bank-funded projects (English)	26/03/2012 - 05/04/2012	Price Euro 3,150 👤Euro 1,920 🎓Euro 1,230
Procurement management for goods and physical services	16/04/2012 – 20/04/2012	Price Euro 2,000 👤Euro 1,400 🎓Euro 600
Works procurement management (World Bank-ITCILO) (English)	14/05/2012 - 18/05/2012	Price Euro 2,000 👤Euro 1,400 🎓Euro 600
Public-private partnership policies: legal framework and competition requirements (English)	21/05/2012 - 25/05/2012	Price Euro 2,330 👤Euro 1,400 🎓Euro 930
Sustainable procurement: social, economic and environmental considerations in public procurement (English)	04/06/2012 - 08/06/2012	Price Euro 2,000 👤Euro 1,400 🎓Euro 600
Supply chain management: logistics, insurance policies and incoterms	07/05/2012 – 11/05/2012	Price Euro 2,000 👤Euro 1,400 🎓Euro 600
Advanced contract management (English)	11/06/2012 - 15/06/2012	Price Euro 2,000 👤Euro 1,400 🎓Euro 600
E-procurement (English)	18/06/2012 - 22/06/2012	Price Euro 2,000 👤Euro 1,400 🎓Euro 600
Procurement management in the public sector (English)	15/10/2012 - 02/11/2012	Price Euro 4,830 👤Euro 2,450 🎓Euro 2,380
Selection and recruitment of consultants in World Bank-funded projects (World Bank-ITCILO) (English)	19/11/2012 - 23/11/2012	Price Euro 2,000 👤Euro 1,400 🎓Euro 600
Works procurement management (World Bank-ITCILO) (English)	03/12/2012 - 07/12/2012	Price Euro 2,000 👤Euro 1,400 🎓Euro 600
International procurement management (Russian)	04/06/2012 - 15/06/2012	Price Euro 3,250 👤Euro 1,920 🎓Euro 1,330
Selection and recruitment of consultants in World-Bank funded projects (World Bank-ITCILO) (Russian)	08/10/2012 - 12/10/2012	Price Euro 2,000 👤Euro 1,400 🎓Euro 600
Introduction to international financial reporting standards (Russian)	12/11/2012 - 16/11/2012	Price Euro 2,000 👤Euro 1,400 🎓Euro 600

Master in Public Procurement Management for Sustainable Development (Blended)	Phase 1 📖	29/10/2012 -01/03/2013	For information concerning tuition fees please check our website www.itcilo.org/turinschool
	Phase 2 👤	04/03/2013 - 28/06/2013	
	Phase 3 📖	01/07/2013 - 21/10/2013	

Legend

👤 = tuition fees

🎓 = subsistence fees

📖 = distance learning

👤 = face-to-face in Turin

Project and Programme Cycle Management

For a long time, the desired outcomes of development programmes and projects were compromised by a shortage of well-trained project personnel. Amongst the most notable skill deficiencies is related to inadequate proficiency in the application of project cycle management (PCM) techniques. PCM provides an overall analytical and decision-making framework for results-based management. Proficient use of PCM techniques is a sine qua non for programmes and projects that are relevant, feasible and effective in combating underdevelopment.

In the aftermath of the Paris Declaration on Aid Effectiveness (2005) and the introduction of new modalities to deliver development aid, including sector-wide approaches and budget-support funding, the emphasis on RBM in development was heightened. This has raised the levels of competencies needed by national recipient agencies and public administration supervisors.

Project cycle management techniques can guide alignment of programmes and project outcomes with development goals, thereby facilitating achievement of results stipulated in national sustainable development plans, as well as meeting the country's commitments under the Paris Declaration. Accordingly, mastering

the principles and techniques of programme and project cycle management have become critical for any development worker.

Assessing performance and “value for money” during programmes and projects is a function that managers should undertake continuously. Monitoring of progress lays the groundwork for evaluation of programmes and projects for relevance, impact, effectiveness, efficiency and sustainability. Such evaluation is needed to maximize learning, to improve project management processes and to demonstrate value for money to partners.

The Sustainable Development and Governance Programme provides training and learning opportunities which explore the full spectrum of competencies needed for successful project and programme cycle management, including team work and interpersonal skills. Special emphasis is placed on gender equity and environmental sensitivity.



Please find below the selection of open courses in **Project and Programme Cycle** that could be relevant for the staff of your organisation. For more information about the course's objectives, contents and details please refer to the SDG website: www.itcilo.org/sdg where you can find the complete course descriptions or send an e-mail to proc-promo@itcilo.org

Project cycle management I (English)	07/05/2012 - 18/05/2012	Price Euro 3,580 ☛Euro 1,920 ☛Euro 1,660
NGO management (governance, leadership, development of NGOs) (English)	07/05/2012 - 11/05/2012	Price Euro 2,000 ☛Euro 1,400 ☛Euro 600
Financial management for development projects (English)	11/06/2012 - 22/06/2012	Price Euro 3,250 ☛Euro 1,920 ☛Euro 1,330
Management of project implementation in development banks-funded projects I (English)	09/07/2012 - 13/07/2012	Price Euro 2,000 ☛Euro 1,400 ☛Euro 600
Monitoring and evaluation of development projects and programmes (English)	17/09/2012 - 28/09/2012	Price Euro 3,580 ☛Euro 1,920 ☛Euro 1,660
Change management for public and private sector institutions (English)	24/09/2012 – 28/09/2012	Price Euro 2,000 ☛Euro 1,400 ☛Euro 600
Project cycle management II (English)	15/10/2012 - 26/10/2012	Price Euro 3,580 ☛Euro 1,920 ☛Euro 1,660
Management of project implementation in development banks-funded projects II (English)	19/11/2012 - 23/11/2012	Price Euro 2,000 ☛Euro 1,400 ☛Euro 600
Team management: leadership and motivation skills (English)	03/12/2012 – 14/12/2012	Price Euro 3,580 ☛Euro 1,920 ☛Euro 1,660
Project management: investment projects (New) (Russian)	02/07/2012 - 13/07/2012	Price Euro 3,250 ☛Euro 1,920 ☛Euro 1,330

Since 1991, the Turin Centre has offered postgraduate learning opportunities in disciplines of interest to an international audience of recent graduates and career professionals.

Through these Masters and Postgraduate Programmes, the Turin School of Development enables the Turin Centre to contribute to the preparation of future experts and leaders dealing with the economic and social challenges of the 21st century.

Over the last 10 years and in partnership with UN agencies and academic institutions, the Turin School of Development gradually expanded its portfolio of Masters and other Postgraduate Programmes. In 2010, 7 programmes were offered as follows: International Trade Law; Intellectual Property; Management of Development; World Heritage at Work; Public Procurement Management for Sustainable Development; Applied Labour Economics for Development, and Occupational Safety and Health in the Workplace.

The Turin School of Development has developed a solid reputation for being truly international in its management, design and

delivery of its programmes. Each programme is co-managed by an international organization in its field of competence and the learning modules are delivered by a faculty of prominent professors, senior experts and practitioners from around the globe.

The Sustainable Development and Governance Programme is directly responsible for the following Master's degree courses:

- Management of Development
- Public Procurement Management for Sustainable Development
- Master of Law (LL.M.) in International Trade Law – Contract and Dispute Resolution
- Master of Laws (LL.M.) in Intellectual Property

All the Centre's Master's and other post-graduate programmes are blended learning programmes with a mix of face-to-face instruction with distance learning and home-based research work packaged in a pragmatic and intensive delivery modality which is time-saving and cost effective especially for persons with ongoing job responsibilities that may limit their opportunities for pursuing postgraduate education

Please find below the selection of **Masters organised by the SDG Programme** that could be relevant for the staff of your organisation. For more information about the course's objectives, contents and details please refer to www.itcilo.org/turinschool

Master in Public Procurement Management for Sustainable Development (Blended)	Phase 1		29/10/2012 -01/03/2013	For information concerning Masters' tuition fees please check our website www.itcilo.org/turinschool
	Phase 2		04/03/2013 - 28/06/2013	
	Phase 3		01/07/2013 - 21/10/2013	
Master of Laws (LL.M) in Intellectual Property (Blended)	Phase 1		01/06/2012-30/08/2012	
	Phase 2		03/09/2012-14/12/2012	
	Phase 3		15/12/2012-28/02/2013	
Master in Management of Development (Blended)	Phase 1		12/11/2012-01/02/2013	
	Phase 2		04/02/2013-07/06/2013	
Master of Laws (LL.M) in International Trade Law-Contracts and Dispute Resolution (Blended)	Phase 1		12/11/2012 -15/02/2013	
	Phase 2		18/02/2013 - 21/06/2013	
	Phase 3		24/06/2013 – 11/11/2013	

Legend  = tuition fees

 = subsistence fees

 = distance learning

 = face-to-face in Turin

Turin

The International Training Centre of the ILO is located in Turin, in the Piedmont Region in North-West Italy. Being at the cross-roads between Paris, Geneva, Milan, Vienna and Rome, to cite only those cities, gives Turin a geographic strategic location in Europe. The airports in Turin and Milan also ensure easy flight connections with all major cities in the world. Turin had been the capital of the house of Savoy and became after the unification of Italy, the first Italian capital. As the birthplace of Italian unification movement, Turin has a lot of culture to offer to visitors. Its proximity with other major Italian cities that have a rich cultural heritage like Bologna, Milan, Florence and Venice often transforms a visit in Turin in a truly Italian cultural experience.

ITC-ILO Campus

The Campus is located on the Po river, in a peaceful and green environment, perfect to create the enabling atmosphere required for effective learning. The campus is also located near the city centre and can easily be reached using the City public transportation system. The Campus is the largest residential training centre in the United Nations System. Campus' buildings are organized into five clusters, representing the world's continents: Americas, Africa, Asia, Europe and Oceania. On this compact, functional campus, people come from all over the world to live and learn together in a stimulating international environment. Purpose-built rooms and state-of-the-art equipment help to maximize learning and knowledge-sharing.

Travel

The participation fees shown against each course do not include the cost of travel between the participant's home country and the course venue. Participants must ensure that they have a valid passport and appropriate visas for the country in which the course is held, for any country in which a transit or stopover to or from the course venue is required, and for all countries in which study tours are scheduled as part of the programme.

The cost of the visa, airport taxes, internal travel in the participant's home country and unauthorized stopovers is not covered.

Course costs

The participation fees shown against each activity comprises a tuition cost and a subsistence cost. These costs are subject to change. Tuition costs cover course preparation, implementation and evaluation; training materials and books; the use of training facilities and support services, including online resources.

Some courses include a study tour.

For courses in Turin, subsistence costs cover full board and lodging on the Centre's campus; laundry (for courses longer than one week); local study visits; a supplement for additional travel and living expenses during study tours (when foreseen); emergency medical insurance; some recreational activities.

How to apply to our courses

All standard courses are open to candidates with grants or their own sources of funding. SDG' open courses are normally intended for projects funded by Multilateral Banks' credit /Loan Agreement/s or bilateral technical assistance programmes which normally have budgetary allocations earmarked for training expenses.

In order to get further information on the technical information about a specific course, please contact directly: proc-promo@itcilo.org.

Nominations to attend our training programme are processed by filling an on line nomination form together with a commitment letter duly signed (with institutional stamp) by the participant's sponsoring institution.



For further information, please contact

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