International Training Centre of the ILO (ITC-ILO)

The Centre is the training arm of the International Labour Organization, a specialized agency of the United Nations system with the mandate to promote decent work. The Centre has more than 50 years of experience in providing training and learning opportunities as well as advisory services in the fields of social and economic development for the benefit of representatives of:

- governments,
- workers’ and employers’ organizations,
- other partner organizations like development banks, the United Nations system and the ILO.

To date, more than 200,000 women and men from over 190 nations have benefited from the Centre’s training and learning services. In recent years, the Centre has implemented an annual programme of some 450 to 500 training activities for the benefit of more than 12,000 participants per year.

The Centre offers short professional training courses, academies, tailor-made learning events, and advisory services for human resource development including the design and implementation of training projects. It also offers Masters programmes run by its Turin School of Development. Activities as face-to-face events take place on our Campus in Turin or in participants’ home countries, by distance learning, or through a blend of these two course methodologies.

www.itcilo.org

Sustainable Development Programme (SDP)

While referring to the broad definition of sustainable development adopted by the United Nations, which postulates the intrinsic relations among economic, social and environmental well-being, SDP takes as a more concrete starting point the Sustainable Development Goals (SDGs) in the framework of the 2030 Agenda for Sustainable Development.

Among the 17 SDGs particular attention is devoted – from an ILO perspective – to goal 8, which aims to “Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all”.

SDP is currently offering activities aligned to five areas of expertise, linked in different ways to the 2030 Agenda for Sustainable Development and its 17 SDGs.

These areas are:

- Procurement Management,
- Programme and Project Cycle Management,
- Green Jobs,
- Decent Work and Sustainable Development,
- Multinational Enterprises and Global Supply Chains.

SDP designs and delivers courses in partnership with the ILO, UN sister agencies and key international institutions like the World Bank, regional development banks, universities, and inter-governmental organizations.

Our training activities are currently delivered in English, French, Russian, Spanish, Portuguese and Arabic. Many of them, particularly the short open courses and the Masters programmes are delivered in Turin, but tailored activities and capacity-building projects are many times delivered in the respective partner’s country.

On sponsor’s request, SDP organizes tailor activities on Campus as well.

We also provide advisory services for public procurement professionalization and reform at the legal, institutional and managerial levels, as well as assistance in designing, implementing and evaluating development projects and programmes.

www.itcilo.org/sdp

In partnership with the University of Turin and in collaboration with other international organizations, the Sustainable Development Programme – within the context of the Turin School of Development – offers a number of Masters programmes that prepare fresh graduates and professionals, from both developed and developing countries, for immediate involvement in social and economic development work and/or for the performance of other specialized jobs.

http://turinschool.itcilo.org
Procurement Management

Sound public procurement management is indispensable for effective national development while being at the same time a key indicator of good governance. Procurement activities cut across all economic sectors and constitute around 15-30 per cent of the gross domestic product in all countries. Hence its significance for furthering market competitiveness and sustainable development as a cross-cutting competence and relevant capacity in ensuring development effectiveness of resource use at the national (but also international) level – both contributing to SDG implementation efforts. In addition, public procurement is often leveraged for the attainment of other policy objectives like the inclusion of environmental or social requirements.

Setting up and maintaining effective national public procurement systems has often been a challenge, not least because of a deficit in competent human resources and the need to keep up-to-date with the ever-increasing complexity of the legal framework, the globalization of markets, and the sophisticated new contractual and tendering mechanisms.

For two decades, the Centre has been the leader in the development of competency based procurement management training programmes, in collaboration with the World Bank and the OECD.

Training modules cover all categories (goods, works and services) of procurement in accordance with

- the World Bank’s procurement regulations,
- the United Nations Commission on International Trade Law (UNCITRAL) model law,
- the Government Procurement Agreement and/or the EU Procurement directives and other regional provisions.

Other topics covered include among others:

- e-procurement,
- procurement audit,
- fighting corruption,
- sustainable procurement,
- procurement of innovation,
- public-private partnership arrangements,
- economic and financial aspects of procurement,
- advanced contract management and related issues like logistics, transport transactions and insurance as well as dispute resolution mechanisms such as mediation and arbitration.

Delivery mostly takes the form of short open courses and tailor-made activities in Turin and elsewhere, in English, French, and Russian, and targets procurement professionals or professionals with exposure to procurement issues.

Two Masters programmes are currently being offered in Turin and cover the above and related topics: the “Master in Public Procurement Management for Sustainable Development” offered in partnership with the University of Turin, UNCITRAL and CONSIP in English and its equivalent in French (“Gouvernance et Management des Marchés Publics en appui au Développement Durable”) in partnership with the University of Turin, SciencesPo Paris, and ADETEF, France. Both programmes are part of the portfolio of the Turin School of Development within the Centre and are targeting professionals or fresh university graduates that would like to pursue a specialization in procurement management (see end of brochure).
Please find below the selection of open courses in Procurement Management that could be relevant for the staff of your organization. For more information about the course’s objectives, contents and details please refer to the SDP website: www.itcilo.org/sdp where you can find the complete course descriptions or send an e-mail to sdp@itcilo.org.

<table>
<thead>
<tr>
<th>Code</th>
<th>Procurement Management Courses</th>
<th>Dates</th>
<th>Participation fees</th>
</tr>
</thead>
<tbody>
<tr>
<td>A901149</td>
<td>Balance sheet analysis and assessment tools for procurement practitioners</td>
<td>05/03/2018-09/03/2018</td>
<td>Price Euro 2,215</td>
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<tr>
<td>A901150</td>
<td>Supply chain management for procurement practitioners: Logistics, insurance policies and Incoterms</td>
<td>12/03/2018-16/03/2018</td>
<td>Price Euro 2,215</td>
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<tr>
<td>A901151</td>
<td>Procurement management for consultancy services (New)</td>
<td>26/03/2018-29/03/2018</td>
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<td></td>
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<tr>
<td>A901152</td>
<td>Sustainable procurement: Social, economic and environmental considerations in public procurement</td>
<td>16/04/2018-20/04/2018</td>
<td>Price Euro 2,215</td>
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<tr>
<td>A901155</td>
<td>Public-private partnership policies: Legal framework and competition requirements</td>
<td>07/05/2018-10/05/2018 (Study visit dates 11/05/2018-12/05/2018)</td>
<td>Price Euro 2,570 (Study visit)</td>
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<tr>
<td>A901154</td>
<td>Procurement management for equipment and works in World Bank-funded projects</td>
<td>07/05/2018-18/05/2018</td>
<td>Price Euro 3,680</td>
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<td>Euro 1,360</td>
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<tr>
<td>A901156</td>
<td>Procurement audit and systems for prevention and detection of fraud and corruption</td>
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<tr>
<td>A901157</td>
<td>E-procurement</td>
<td>21/05/2018-25/05/2018</td>
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<tr>
<td>A901166</td>
<td>Advanced contract management</td>
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<td>Euro 615</td>
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</tbody>
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Legend: • = tuition fee   ▶ = subsistence fee

SDP has also actively supported national procurement reform worldwide through its contributions to national capacity development for improvement or modernization of the four pillars of effective national public procurement systems, namely: (i) legal frameworks; (ii) institutional frameworks; (iii) administrative and managerial processes and systems, including bidding documents and training systems; and (iv) market competitiveness and systems for detection and prevention of fraud and corruption.

SDP has been involved in several capacity building projects focusing among others on (i) transition economies (like Azerbaijan, Kyrgyzstan or Vietnam); (ii) countries engaged in an on-going public procurement reform (Bangladesh, Lebanon, Malawi, Morocco, Rwanda, Somalia, Western Balkans countries, and Turkey), as well as (iii) countries establishing public procurement rules and regulations and their implementing set of documentation (Iraq and Yemen). In Europe SDP was also involved in facilitating the implementation of social and green procurement policies and strategies in about 20 countries.
### RUSSIAN LANGUAGE

<table>
<thead>
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<th>Course Description</th>
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<tbody>
<tr>
<td>A011159</td>
<td>Управление международными закупками (International procurement management)</td>
<td>18/06/2018-21/06/2018</td>
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<tr>
<td>A011162</td>
<td>Аудит закупок и системы предотвращения и выявления мошенничества и коррупции</td>
<td>08/10/2018-12/10/2018</td>
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<tr>
<td>A011167</td>
<td>ОТбор и навм консультантов в проекты, финансируемые Всемирным Банком</td>
<td>03/12/2018-07/12/2018</td>
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### FRENCH LANGUAGE

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<tr>
<th>Code</th>
<th>Course Description</th>
<th>Dates</th>
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<tbody>
<tr>
<td>A901197</td>
<td>Passation des marchés de travaux, de fournitures et de consultance</td>
<td>26/02/2018-16/03/2018</td>
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<td>A901200</td>
<td>Achats publics durables</td>
<td>19/03/2018-27/03/2018</td>
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<tr>
<td>A901202</td>
<td>Passation des Marchés par voie électronique</td>
<td>16/04/2018-20/04/2018</td>
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</tbody>
</table>

Legend:  
- tuition fee
- subsistence fee
Programme and Project Cycle Management

The responsibility to establish national and international development policy frameworks is at the heart of governments’ and international organizations’ mandates. They are coordinating implementation efforts of national development plans, global development goals, including the Sustainable Development Goals, and the 2030 Agenda for Sustainable Development. In order to pursue them, managers design and implement programmes and projects aimed at desired results, targeting a range of areas as large as the SDGs themselves.

To do so, international organizations and governments mostly recruit experts in the technical areas in which they operate. However, these experts often do so without having had much exposure to the concepts, tools and techniques of Programme and Project Cycle Management (PPCM) – inevitable tools in such efforts.

The Centre proposes to support these staff through a range of specialized and complementary courses in the area of PPCM, but complementing it with offers on the general development sphere and resource mobilization. As such, PPCM cuts across many technical fields and is aiming at creating complementary skills and capacity to achieve the SDGs.

The SDP activity cluster on Programme and Project Cycle Management currently includes learning activities on:

- results-based management,
- programme management, e.g.
  - programme strategic alignment and governance,
  - programme stakeholders’ engagement and lifecycle management,
- project cycle management topics, e.g.
  - project identification and design,
  - project planning and budgeting,
  - project implementation and monitoring,
- monitoring and evaluation of programmes and projects,
- financial management of development projects,
- risk management in development projects,
- public-private partnerships,
- impact evaluation of public policies, programmes and projects,
- leadership and motivation skills: making teams effective.

The flagship activity in the area of Programme and Project Cycle Management is the Master in Management of Development offered in the framework of the Turin School of Development (see end of brochure).

Mastering the principles and techniques of PPCM has become critical for any development worker who aims at designing relevant and impactful interventions.

Assessing performance and “value for money” during the implementation of programmes and projects is also a function that managers should undertake continuously.

Monitoring of progress lays the groundwork for evaluation of programmes and projects for relevance, impact, effectiveness, efficiency and sustainability. Such evaluation is needed to maximize learning, to improve project management processes and to demonstrate value for money to partners.

The Sustainable Development Programme provides training and learning opportunities which explore the full spectrum of competencies needed for successful Programme and Project Cycle Management, including team work, interpersonal skills and advanced tools and techniques to cope with complex systems that characterise programme and project environments. Special emphasis is placed on cross-cutting issues like human rights, gender equity and environmental sustainability.
Please find below the selection of open courses in Programme and Project Cycle Management that could be relevant for the staff of your organization. For more information about the course's objectives, contents and details please refer to the SDP website: [www.itcilo.org/sdp](http://www.itcilo.org/sdp) where you can find the complete course descriptions or send an e-mail to sdp@itcilo.org.

<table>
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<tr>
<th>Code</th>
<th>PPCM Courses</th>
<th>Dates</th>
<th>Participation fees</th>
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</table>
€ Euro 2,320  
Euro 1,715 |
€ Euro 1,600  
Euro 615 |
| A9011206 | Results-based management in international and public sector organizations | 28/05/2018-08/06/2018                  | Price Euro 3,680  
€ Euro 2,320  
Euro 1,360 |
| A9011210 | Financial management for development projects                  | 18/06/2018-29/06/2018                   | Price Euro 3,680  
€ Euro 2,320  
Euro 1,360 |
| A9011211 | Effective project implementation                               | 09/07/2018-13/07/2018                   | Price Euro 2,215  
€ Euro 1,600  
Euro 615 |
€ Euro 2,320  
Euro 1,715 |
| A9711217 | Designing successful projects (Certification programme)         | 24/09/2018-05/10/2018 (DL)  
08/10/2018-12/10/2018 (F2F)  
15/10/2018-26/10/2018 (DL) | Price Euro 2,385  
€ Euro 1,770  
Euro 615 |
€ Euro 1,600  
Euro 615 |
| A9011225 | Leadership and motivation skills: making teams effective        | 03/12/2018-07/12/2018                   | Price Euro 2,215  
€ Euro 1,600  
Euro 615 |
| A9011226 | Change management for public sector institutions                | 10/12/2018-14/12/2018                   | Price Euro 2,215  
€ Euro 1,600  
Euro 615 |

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<th>Code</th>
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<th>Dates</th>
<th>Participation fees</th>
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€ Euro 2,320  
Euro 1,715 |
| A4011218 | Мониторинг и оценка проектов и программ по развитию               | 22/10/2018-26/10/2018                   | Price Euro 2,215  
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Euro 615 |

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<th>Code</th>
<th>PPCM Courses</th>
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€ Euro 1,600  
Euro 615 |
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<th>Code</th>
<th>PPCM Courses</th>
<th>Dates</th>
<th>Participation fees</th>
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| A2011220 | Gestao de Programas e projetos: elaboracao, monitoria e avaliaacao/Gestión de programas y proyectos: elaboración, monitoreo y evaluación (PT/ES) | 15/10/2018-26/10/2018                  | Price Euro 3,680  
€ Euro 2,320  
Euro 1,360 |

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<tr>
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| A2011212 | Monitoreo y evaluación de programas y proyectos de desarrollo  | 20/08/2018-31/08/2018                   | Price Euro 3,680  
€ Euro 2,320  
Euro 1,360 |

Legend  
= tuition fee  
= subsistence fee
Green Jobs

Inclusive green economies, as defined by UN Environment and reflected in the adoption of the 2030 Agenda for Sustainable Development, require increased decoupling of growth from resource consumption and environmental degradation, as well as full and productive employment, and decent jobs. There is growing recognition that climate change and its potential impacts on economies and societies could reverse economic and social progress achieved over decades of effort, and compromise the ability to reach many of the Sustainable Development Goals.

The need to ‘take into account the imperatives of a just transition of the workforce and the creation of decent work’ is included in the global climate change agreement achieved at the COP21 in Paris at the end of 2015. In this context, the commitments made by the international community to take decisive action against climate change in view of decarbonizing the economy by the end of this century, implies policy-driven systemic changes in the way economies and societies function, of unprecedented scale.

Many countries are already undertaking the shift towards low-carbon economies. The concept of green jobs summarises the particular angle the ILO takes to preserve and restore a sustainable environment through transformative growth both in traditional economic sectors (e.g. manufacturing and construction), or in new, emerging green sectors (e.g. renewable energy and energy efficiency). Meanwhile, the term also carries the qualitative notion that green jobs require to be fairly remunerated and productive, provide sufficient levels of social protection, ensure social dialogue, and guarantee workers the most basic rights at work.

Training portfolio and learning services

As training arm of the ILO’s Green Jobs Programme, the SDP Green Jobs Cluster delivers a wide array of capacity development services to address growing, anticipated and changing needs in the transition to socially inclusive green economies:

- open courses and tailor-made learning events in Turin and in the field, at global, regional and national level,
- online self-learning modules and tutor-based courses,
- customised training materials, guides and handbooks on specific topics (e.g. just transition, skills for green jobs, the greening of enterprises, green entrepreneurship, etc.) and sectoral perspectives (e.g. green jobs in waste management, energy transition, green building and construction, etc.), targeting governments, social partners, practitioners and ILO staff,
- support to research and technical advisory services delivered in the framework of UN collaboration agreements, such as the Partnership for Action on Green Economy (PAGE),
- implementation of capacity building projects at national and local level, and
- development of a certification programme for ILO staff as part of an office-wide human resource development initiative.

In terms of curricula, SDP courses on green jobs offer notions, cases and practical tools to inform decisions on tackling the social and employment effects of environmental challenges. They are designed to support participants in devising appropriate policies, discussing investments and technology options, and mainstreaming decent work in climate change and green economy strategies and actions at local, sectoral and national level.
Please find below the selection of open courses on **Green Jobs** that could be relevant for the staff of your organization. For more information about the course’s objectives, contents and details please refer to the SDP website: [www.itcilo.org/sdp](http://www.itcilo.org/sdp) and the ITCILO Green Jobs area of expertise [www.itcilo.org/greenjobs](http://www.itcilo.org/greenjobs) where you can find the complete course descriptions or send an e-mail to greenjobs@itcilo.org.

### ENGLISH LANGUAGE

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<th>Code</th>
<th>Green Jobs Courses</th>
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<tr>
<td>A9011201</td>
<td>Promoting a just transition to low-carbon and climate-resilient development</td>
<td>16/04/2018-20/04/2018 (local study visit on 18/04)</td>
<td>Price Euro 2,215 Euro 1,600 Euros Euro 615</td>
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<tr>
<td>A9011208</td>
<td>Energy transition: perspectives and opportunities for the world of work</td>
<td>04/06/2018-08/06/2018 (local study visit on 06/06)</td>
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<tr>
<td>A9011209</td>
<td>Green building and construction: pathway towards inclusive growth and the creation of decent and green jobs</td>
<td>11/06/2018-15/06/2018</td>
<td>Price Euro 2,215 Euro 1,600 Euros Euro 615</td>
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### ENGLISH/FRENCH/SPANISH LANGUAGES

<table>
<thead>
<tr>
<th>Code</th>
<th>Green jobs for sustainable development: concepts and practices - Empleos verdes para un desarrollo sostenible: conceptos y prácticas (distance learning - a distancia)</th>
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<td>A9711198</td>
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<td>12/03/2018-18/05/2018 (Distance learning)</td>
<td>Price Euro 900 Euros Euro 900</td>
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**Legend**

- ♠ = tuition fee
- ♦ = subsistence fee

### Decent Work and Sustainable Development

The promotion of decent work features prominently in the Sustainable Development Goals (SDGs) adopted at the UN Summit on Sustainable Development held in New York in September 2015. Explicitly linked to goal 8 of the SDGs, the promotion of decent work is also implicitly referenced under many targets linked to the other 16 goals. The training activities in this area aim to strengthen the capacity of ILO constituents and other relevant stakeholders to analyse the link between decent work and sustainable development and to formulate and implement strategies and approaches to make decent work a reality for all.

Activities in this area of expertise will endeavour:

- a) explaining the 2030 Agenda for Sustainable Development and its 17 SDGs as well as explaining the Decent Work Agenda (DWA) of the ILO;
- b) showing how these two agendas are linked; and
- c) what implications the new global framework of the 2030 Agenda may have for activities in the various areas covered by the DWA.

Gaining a clearer view on those three aspects is a necessity for many ILO constituents and other stakeholders in order to reframe their respective approaches and activities.

In 2018 mostly tailored activities will be implemented in this area of expertise.

Please find below the selection of open courses on **Decent Work and Sustainable Development** that could be relevant for the staff of your organization. For more information about the course’s objectives, contents and details please refer to the SDP website: [www.itcilo.org/sdp](http://www.itcilo.org/sdp) and the ITCILO Decent Work and Sustainable Development area of expertise [www.itcilo.org/en/areas-of-expertise/decent-work-and-sustainable-development](http://www.itcilo.org/en/areas-of-expertise/decent-work-and-sustainable-development) where you can find the complete course description or send an e-mail to sdp@itcilo.org.

### ENGLISH LANGUAGE

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<tr>
<th>Code</th>
<th>Decent Work and Sustainable Development Courses</th>
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<th>Participation fees</th>
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**Legend**

- ♠ = tuition fee
- ♦ = subsistence fee
Multinational Enterprises and Global Supply Chains

The ILO Declaration of Principles concerning Multinational Enterprises and social policy (ILO MNE declaration) is the framework of reference of the ILO, which guides the work of enterprises, governments and workers’ and employers’ organizations in the area of responsible and inclusive business and investment practices and global supply chains.

How to encourage the positive contribution which multinational enterprises can make to social and economic progress and the realization of decent work for all and how to minimize and resolve the difficulties to which their various operations may give rise, including trade and investment, is the aim and objective of the ILO MNE declaration.

The 2030 Agenda for Sustainable Development has provided a platform for business to actively engage on how MNEs and business in general can contribute to achieving the 17 Sustainable Development Goals. Within this context, understanding and knowing how to leverage GSCs for sustainable development is important for governments, enterprises and workers and employers organizations.

MNEs are exercising control over where, how and by whom productive activities are carried out in sometimes complex and internationally dispersed systems of production along GSCs. Understanding how to integrate decent work into such chains, how to regulate them, and how to influence them in other ways is the basis for ensuring positive contributions of such activities to sustainable development.

However, ensuring alignment between private goals and public objectives, and as such maximizing the positive contribution of MNEs to development, through their various means of operation, does not happen automatically, but requires coordinated action, dialogue and partnerships between the private sector, government, workers and other stakeholders.

SDP proposes training and capacity building activities related to Multinational Enterprises and Global Supply Chains with the purpose of assisting governments, enterprises, workers’ and employers’ organizations to promote synergies and partnerships for more and better jobs, whilst at the same time contributing to national agendas concerning sustainable development using the MNE declaration as its guiding framework.

SDP courses on Multinational Enterprises and Global Supply Chains will offer insights, case studies and practical tools on how to engage and create partnerships for sustainable development, enabling and conducive environments for MNE operations and sustainable development. They help understanding and integrating the decent work agenda in relation with global supply chains, corporate social responsibility and sectoral approaches to sustainable business practices along global and regional supply chains.
Please find below the selection of open courses on Multinational Enterprises and Global Supply Chains that could be relevant for the staff of your organization.

For more information about the course’s objectives, contents and details please refer to the SDP website: [www.itcilo.org/sdp](http://www.itcilo.org/sdp) where you can find the complete course descriptions or send an e-mail to mne-gsc@itcilo.org.

<table>
<thead>
<tr>
<th>Code</th>
<th>Multinational Enterprises and Global Supply Chains Courses</th>
<th>Dates</th>
<th>Participation fees</th>
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<tbody>
<tr>
<td>A9011199</td>
<td>Harnessing mining for sustainable development (New)</td>
<td>19/03/2018-23/03/2018</td>
<td>Price €2,215 &lt;br&gt; Euro 1,600 &lt;br&gt; Euro 615</td>
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<tr>
<td>A9011173</td>
<td>Effective investment facilitation and sustainable development</td>
<td>09/04/2018-13/04/2018</td>
<td>Price €2,215 &lt;br&gt; Euro 1,600 &lt;br&gt; Euro 615</td>
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<tr>
<td>A9011204</td>
<td>Multinational enterprises, development and decent work: the approach of the ILO MNE Declaration</td>
<td>23/04/2018-27/04/2018</td>
<td>Price €2,215 &lt;br&gt; Euro 1,600 &lt;br&gt; Euro 615</td>
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<tr>
<td>A9011168</td>
<td>International Labour Standards and Corporate Social Responsibility: Understanding workers’ rights in the framework of due diligence</td>
<td>08/10/2018-12/10/2018</td>
<td>Price €2,215 &lt;br&gt; Euro 1,600 &lt;br&gt; Euro 615</td>
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**RUSSIAN LANGUAGE**

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<tbody>
<tr>
<td>A4011222</td>
<td>Введение в международные стандарты финансовой отчетности (Introduction to international financial reporting standards)</td>
<td>05/11/2018-09/11/2018</td>
<td>Price €2,215 &lt;br&gt; Euro 1,600 &lt;br&gt; Euro 615</td>
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</table>

**Legend**

- † = tuition fee
- ‡ = subsistence fee
In 1998, the SDP Programme started its pioneering effort in launching a multi-disciplinary postgraduate programme in Management of Development which was later converted into a full-fledged Masters degree programme in the year 2000. Currently SDP, under the auspices of the Turin School of Development, offers four multi-disciplinary Masters programmes to an international audience of recent graduates and career professionals. The Turin Centre more generally speaking offers ten Masters Programmes.

Through these Masters, the Turin Centre aims to contribute to the preparation of future experts and leaders capable of dealing with the economic and social challenges of the 21st century.

Over the last 15 years and in partnership with UN agencies and academic institutions, the SDP Programme graduated approximately 1,600 students and is currently offering the following specializations:

**Master in Intellectual Property**

The Master of Laws in Intellectual Property is designed to equip participants with the skills needed to play a leading role in intellectual property rights (IPR) practice and teaching through exposure to an international and comparative approach. The curriculum provides an in-depth examination of the classical topics of IP law, together with specialized analysis of the latest developments in the fields of patents, industrial design, integrated circuits, trademarks, domain names, copyright and related rights, biotechnological patents and plant varieties, as well as the internet, software, databases and e-commerce.

Target: Public and private-sector professionals and junior academics who wish to acquire the skills required to play a leading role in the practice and teaching of IP through exposure to an international and comparative approach.

**Master in Management of Development**

This Master provides participants with the knowledge and skills for effective participation in the management of development programmes and projects. It explores the evolution of development theories and how successful national development requires integration of the outcome of sound socio-economic analysis with an enabling legal environment. The content is multidisciplinary, ranging from exploration of key topics in development economics to the rule of law and the factors influencing the design and effective operation of development institutions.

In addition, the programme explores the full spectrum of managerial and analytical competencies needed for project cycle management (PCM) and the related interpersonal skills.

Target: The programme is intended for officials, young professionals and recent university graduates from the public and/or private sectors, UN agencies, foundations and NGOs members – from developing and developed countries – who are planning to work or who are already working in the area of development.

**Master in Public Procurement Management for Sustainable Development**

This programme is unique in its comprehensive coverage of the four pillars needed for effective operation of national public procurement systems as defined by the OECD. The learning content is multidisciplinary, ranging from international legal obligations to economic theory foundations of public procurement. New and evolving topics in public procurement are also explored: sustainable procurement, e-procurement and public private partnerships. Emphasis is placed on practical work and case studies related to planning, market research functions as well as in managing the overall spectrum of tendering and contract management activities. This Master incorporates a module on soft skills designed to enhance participants’ interpersonal skills, especially in contract negotiations and conflict resolution. Professional codes of conduct are explored as well as systems for prevention and detection of fraud/corruption.

Target: This Masters programme has been designed for future public procurement practitioners, managers and officials from ministries, local government bodies and public expenditure supervisory bodies. Procurement and financial auditors, project managers, and recent university graduates who aim to specialize in public procurement management are also invited to apply.
Master en Gouvernance et Management des Marchés Publics en appui au Développement Durable

Le programme a pour objectif de permettre aux participants d'acquérir l'ensemble du corpus de connaissances et les capacités techniques nécessaires à la régulation, la passation, l'exécution, le suivi et l'audit des marchés publics. Ce programme est unique et complet dans la mesure où il est construit sur les quatre piliers qui soutiennent les systèmes nationaux de régulation des marchés publics tels que définis par l'OCDE, ainsi que sur les cadres réglementaires nationaux et les procédures des principaux partenaires internationaux du développement (banques multilatérales de développement, organisations internationales, agences spécialisées, etc.). Ce master associe harmonieusement la théorie et la pratique tant au niveau de la régulation des marchés publics qu’au niveau de la passation, de l’exécution et de la gestion des marchés publics et des contrats.

Cible: Ce programme de Master s’adresse à des professionnels actifs qui désirent se spécialiser dans le domaine de la gestion des contrats publics et qui souhaitent occuper les fonctions suivantes: spécialistes de la passation des marchés; dirigeants et cadres de la fonction publique et des collectivités locales chargés de la gestion des contrats; responsables des organs nationaux de régulation et de supervision des marchés publics; auditeurs, gestionnaires de projets et programmes d’investissement public; responsables de la passation des marchés auprès des institutions financières internationales; consultants et formateurs en passation des marchés.

Masters programmes run by the Turin School of Development are blended learning programmes composed of a mix of face-to-face interactive classroom learning with distance learning and home-based research work; all packaged in a pragmatic and intensive delivery modality which is time-saving and cost effective especially for professionals with ongoing job responsibilities that may limit their opportunities for pursuing postgraduate education requiring longer periods of separation from the job.

Please find below the selection of Masters organized by SDP that could be relevant for the staff of your organization. More information is also available at: http://turinschool.itcilo.org
How to Apply for Participation in our Courses and Masters

All open courses are available to interested candidates, particularly those involved in the implementation of public sector reform programmes or development projects funded by the UN, EU and/or multilateral banks as well as bilateral technical assistance programmes which normally have budgetary allocations earmarked for training expenses.

In order to receive further information on the technical contents of a specific course, please contact: sdp@itcilo.org

Participation in our open courses is processed by filling an on-line application form accompanied by a commitment letter duly signed (with institutional stamp) by the participant's sponsoring institution.

For information concerning application procedures and tuition fees for the Masters programmes please consult directly our website: http://turinschool.itcilo.org

Course costs

The fees shown against each training activity incorporate both the tuition fees as well as the subsistence costs.

- Tuition fees cover course preparation, implementation and evaluation; training materials and books; the use of training facilities and support services, including online resources; and emergency medical insurance. Some courses and all SDP Masters programmes include a study tour.

- Subsistence costs cover full board and lodging on the Centre's campus; laundry (for courses longer than one week); local study visits; a supplement for additional travel and living expenses during study tours (when foreseen); and some recreational activities.

Travel

The participation fees shown against each course exclude the cost of travel between the participant's home country and Turin, Italy. Participants must ensure that they have a valid passport and appropriate visas for Italy as well as for any country in which a transit or stopover to or from the course venue is required, and for all countries in which study tours are scheduled as part of the programme. The cost of the visa, airport taxes and internal travel in the participant's home country are not covered in the abovementioned participation costs.

For information regarding payment, cancellation and refunds, please consult: http://www.itcilo.org/en/training-offer/how-to-apply
FOR FURTHER INFORMATION, PLEASE CONTACT

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VIALE MAESTRI DEL LAVORO, 10, 10127 TURIN, ITALY

e-mail: sdp@itcilo.org