PRINCIPLES OF CONDUCT FOR STAFF OF THE INTERNATIONAL TRAINING CENTRE OF THE INTERNATIONAL LABOUR ORGANIZATION

Office of the Ethics Officer

2015
# Table of Contents

Purpose of the Booklet .................................................................................................................. 3  
How This Booklet Came About .................................................................................................... 3  
Why Principles of Conduct .............................................................................................................. 3  
To Whom the Principles Apply ..................................................................................................... 3  
Organizational Values ..................................................................................................................... 4  
Guiding Principles and Values ....................................................................................................... 5  
  Principle 1 ..................................................................................................................................... 5  
  Principle 2 ..................................................................................................................................... 5  
  Principle 3 ..................................................................................................................................... 6  
Working Relations Principles ......................................................................................................... 7  
  Principle 4 ..................................................................................................................................... 7  
Security and Safety Principles ....................................................................................................... 7  
  Principle 5 ..................................................................................................................................... 7  
Use and Protection of information and Resources Principles ..................................................... 8  
  Principle 6 ..................................................................................................................................... 8  
Protection of persons and of the image and interest of the ITCILO Principles .............................. 9  
  Principle 7 ..................................................................................................................................... 9  
Harassment Principles ................................................................................................................... 9  
  Principle 8 ..................................................................................................................................... 9  
Gifts, Honours, Remuneration from Outside Sources Principles ............................................. 10  
  Principle 9 ..................................................................................................................................... 10  
Outside Activities Principles ......................................................................................................... 10  
  Principle 10 .................................................................................................................................... 10
Service with the International Training Centre of the International Labour Organization (ITCILO) is subject to the highest standards and principles of conduct and integrity, in accordance with the United Nations Charter.

These standards and principles have great importance. Strict observance of these standards and principles is essential for the reputation of the ITCILO, of each official within the ITCILO, as well as for the respect and trust that the ITCILO should be afforded by member States, employers’ and workers’ organizations and the public at large.

This booklet outlines and elaborates the standards and the principles, and will assist staff in maintaining the highest standards of conduct.

All ITCILO officials are encouraged to read attentively the principles reflected in this publication with the explanations accompanying them and to use them as a guide.

This booklet, which is an important element in the implementation of training programmes on ethical issues, contains ten Principles. Each Principle is annotated by a number of explanations. The Principles aim at addressing the major ethical challenges which each of us, as an ITCILO official, may be confronted with.

As explained in the text, the Principles are not meant to replace the relevant formal texts, which will remain the sole legal source in these matters.1

They are a tool aimed to help staff members in recognizing ethical issues in a number of situations and in responding to them in the correct way, thus maintaining the standard of conduct expected by international civil servants.

The Ethics Officer remains at the disposal of all colleagues to advise them on ethical issues. Inquiries may be addressed to: ethics@ilo.org.

It should be however noted that in principle, the Ethics Officer is not competent to receive reports of misconduct. Reports of misconduct received by the Ethics Officer are forwarded to the appropriate authority.

Office of Ethics Officer2

---

1 These formal texts are, basically the ITCILO Staff Regulations (Chapter IV); the Standards of Conduct in the International Civil Service, 2013 ed.; and various rules, in particular, the Financial Rules and the following relevant documentation: circular DIR 01/2015 of 02/02/2015, titled “Ethics and standards of conduct”; circular DIR 02/2015 of 02/02/2015, titled “Accountability Framework”; circular HRS 26/2008 of 28/10/2008, titled “Rules and approval procedures governing outside activities”; circular DIR 06/2008 of 29/10/2008, titled “Register of Financial Interests”; circular DIR 01/2013 of 06/12/2013, titled “Prevention and detection of fraud”; circular HRS 03/2014 of 19/02/2014, titled “Standards of Conduct for the International Civil Service”; circular FINSERV 01/2014, of 25/02/2014, titled “Principles and requirements for ethical conduct in relation to procurement”; circular HRS 13/2009 of 27/03/2009 titled “Policy and procedures for dealing with harassment”; circular HRS 05/06(Rev.) of 02/03/2005 titled “Spouse and other Family Members Employment Policy”; circular DIR 4/2011 of 21/03/2011 titled “Conflict of Interest”.

PURPOSE OF THE BOOKLET

This booklet, which is not to replace any formal rules, is designed as a staff resource to:

- Serve as an easy reference
- Provide a first point of clarification about ethical questions
- Draw together information about ethical behavior.

HOW THIS BOOKLET CAME ABOUT

These Principles of Conduct are designed to help staff interpret and apply them.

A renewed interest in ethics has sparked a debate at all levels of society on ways of responding to ethical challenges. This obviously applies to the global context of UN reform.

This booklet translates and explains ethical standards in accordance with the ITC ILO Staff Regulations (Chapter IV), various rules and the Standards of Conduct in the International Civil Service, 2013 ed.

This booklet does not replace these texts, nor does it reflect their content in detail, which staff members are, in any event, expected to be familiar with and practice. It is a tool aimed to assist staff members to recognize major areas of ethical concern and to help them to conduct themselves in the correct manner.

WHY PRINCIPLES OF CONDUCT

As an international civil servant, each ITCILO staff member is expected to live up to these standards at all times. The Principles of Conduct will assist staff to be even more conscious about their behavior in carrying out their everyday work.

The ITCILO is a value-based organization. The strength of the relationship between core organizational values and how they are reflected in everyday behavior also affects the image of each official within the Centre, the ITCILO among its constituents and the public at large.

TO WHOM THE PRINCIPLES APPLY

They apply to all staff members under any terms of engagement.
## Organizational Values

The core values of the International Training Centre of the International Labour Organization (ITCILO) reflect those of the UN system:

**Integrity, Professionalism, Respect for Diversity, Teamwork**

The ITCILO is a value-based organization, meaning that the values that inspire and promote its mandate must be reflected in the everyday actions of staff.

<table>
<thead>
<tr>
<th>INTEGRITY</th>
<th>Each ITCILO staff member:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>o Demonstrates the values of the United Nations and of the ILO, including its Decent Work Agenda, in daily activities</td>
</tr>
<tr>
<td></td>
<td>o Acts without consideration of personal gain</td>
</tr>
<tr>
<td></td>
<td>o Resists political pressure in decision making</td>
</tr>
<tr>
<td></td>
<td>o Stands by decisions in the Organization’s interest even if they are unpopular</td>
</tr>
<tr>
<td></td>
<td>o Takes prompt and relevant action in cases of unprofessional or unethical behavior</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>PROFESSIONALISM</th>
<th>Each ITCILO staff member:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>o Shows pride in his/her work and achievements</td>
</tr>
<tr>
<td></td>
<td>o Demonstrates professional competence and mastery of subject matter</td>
</tr>
<tr>
<td></td>
<td>o Is conscientious and efficient in meeting commitments, observing deadlines and achieving results</td>
</tr>
<tr>
<td></td>
<td>o Is motivated by professionalism rather than personal concerns</td>
</tr>
<tr>
<td></td>
<td>o Shows persistence when faced with difficult problems or challenges</td>
</tr>
<tr>
<td></td>
<td>o Remains calm in stressful situations</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>RESPECT FOR DIVERSITY</th>
<th>Each ITCILO staff member:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>o Works effectively with people from all backgrounds</td>
</tr>
<tr>
<td></td>
<td>o Treats all people with dignity and respect</td>
</tr>
<tr>
<td></td>
<td>o Treats men and women equally</td>
</tr>
<tr>
<td></td>
<td>o Examines own biases and behaviors to avoid stereotypical responses</td>
</tr>
<tr>
<td></td>
<td>o Does not discriminate against any individual group</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>TEAMWORK</th>
<th>Each ITCILO staff member:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>o Collaborates with colleagues for set goals</td>
</tr>
<tr>
<td></td>
<td>o Values ideas and expertise of others</td>
</tr>
<tr>
<td></td>
<td>o Is willing to learn from others</td>
</tr>
<tr>
<td></td>
<td>o Respects team agenda before personal one</td>
</tr>
<tr>
<td></td>
<td>o Supports and acts in accordance with group decisions even when personal position is different</td>
</tr>
<tr>
<td></td>
<td>o Shares credit for team accomplishments and accepts joint responsibility for team shortcomings</td>
</tr>
</tbody>
</table>
Guiding Principles and Values

Principle 1

Commit to core value-based concepts and principles enshrined in the UN Charter.

We shall ensure that our conduct is consistent in treating all persons equally without distinction and in a manner that reflects respect, tolerance and understanding for:

- Basic human values
- Fundamental human rights
- Social justice and human dignity
- Eliminating discrimination including equality for men and women
- Decent work, including internationally recognized labour rights
- Discretion and confidentiality.

Cultural Diversity

We are further expected to ensure that we show respect for different customs and cultures by:

- Behaving in ways that are culturally appropriate
- Maintaining a lifestyle that is in harmony with the socio-economic surroundings
- Avoiding inappropriate displays of self-importance.

Principle 2

Uphold the integrity of the ITCILO by ensuring that personal and professional conduct is, and is seem to be, a reflection of the concepts enshrined in the Charter of the United Nations, as well as in the ITCILO and UN rules, regulations, policies and guidelines.

We shall ensure that all aspects of our professional and personal behavior embrace those expected of ITCILO staff as international civil servants, including:

Good Civic Conduct

We shall:

- Observe local laws
- Meet our private legal and financial obligations
- Not take advantage of privileges or immunities conferred in the interest of the Organization
- Aim to ensure that members of our household conduct themselves in a manner that reflects favorably on the image of the ITCILO.
Impartiality and Independence

We shall:

- Remain independent of any authority outside the ITCILO
- Not seek instructions from sources external to the Organization
- Not accept instructions from any government, person or entity
- Refrain from publicly expressing convictions on controversial matters
- Express our personal and political views with tact and discretion
- Show tolerance and restraint in dealing with diverse political convictions
- Show tolerance and restraint in dealing with diverse religious convictions
- Resist political pressure in decision making
- Maintain an international outlook and understanding towards the international community.

Integrity

We shall:

- Show loyalty to the ITCILO and to the UN system
- Report any breach of the Organization’s rules or regulations to the appropriate authority.

PRINCIPLE 3

Commit to performing our official duties and conducting our private affairs in a manner that avoids conflicts of interest to ensure the enhancement and preservation of public confidence in the ITCILO.

We shall:

- Make disclosure of personal and financial interests when required
- Voluntarily disclose possible conflicts of interest arising in carrying out our duties
- Use good judgment, even in the absence of specific rules, in view of maintaining our personal credibility within the Centre and preserving public confidence in the ITCILO
- Act responsibly when contracting or engaging persons or entities for services or products
- Not participate in certain political activities, e.g. stand for or hold political office, campaign or be active in political debates
- Neither seek nor take instructions from entities outside the ITCILO
- Avoid assisting private persons or companies in their dealings with the ITCILO in a partial or inappropriate manner
- Abide by the rules and guidelines governing contracts with family members at the ITCILO
- Carefully and consciously evaluate our actions so that they are free of any consideration of personal gain.

Personal Relationships

Should we find ourselves in a relationship with a colleague, other person or family member which we consider may raise a conflict of interest,

We shall:

- Report this to the supervisor and resolve this conflict of interest immediately.
WORKING RELATIONS PRINCIPLES

PRINCIPLE 4

Contribute to building a harmonious workplace based on team spirit, mutual respect and understanding, and constructive dialogue.

In the workplace and especially in our team,
We shall:

- Show respect to all colleagues, including interns, regardless of status or position
- Foster mutual respect and an open approach among all staff
- Allow all colleagues to have their views heard
- Allow all colleagues to contribute knowledge and experience
- Ensure that the merits of the staff are properly recognized
- Communicate openly and share relevant information with colleagues
- Endeavour to respond to queries in a timely manner
- Avoid misinformation
- Respect our colleagues’ privacy
- Take the appropriate initiatives in order to prevent or solve problems in the best interest of the Organization
- Follow instructions in connection with our official duties. These instructions may be requested in writing.

Additional Managerial Principles

When supervising others,
We shall:

- Provide feedback to colleagues we supervise
- Act as a role model by upholding the highest standards of conduct and professionalism
- Support those we supervise particularly when they are subject to criticism for carrying out their tasks
- Avoid taking advantage of our managerial position in order to obtain any personal profit or benefit.

SECURITY AND SAFETY PRINCIPLES

PRINCIPLE 5

Promote the safety, health and welfare of all ITCILO staff as a necessary condition for effective and consistent performance.

We shall remain aware of and comply with all instructions designed to:

- Protect our health, welfare and safety
- Consider the safety of staff in operational decisions
- Report any instruction or situation threatening our safety to the appropriate authority
- Report any instruction or situation threatening the safety of other persons to the appropriate authority.
Additional Managerial Principles

We shall:

- Respect staff entitlements
- Ensure the health and well-being of staff and their families and, in this context, to promote a healthy work-life balance for staff.

Use and Protection of Information and Resources Principles

Principle 6

Safeguard and make responsible use of the information and resources to which we have access by reason of our employment with the ITCILO.

We shall:

- Exercise due care in all matters of official business
- Respect all ITCILO regulations, rules, circulars, guidelines and procedures in using resources
- Manage, protect and utilize efficiently and effectively
  - Human
  - Financial and
  - Material resources.

Unless authorized or unless information is already public,

We shall:

- Maintain confidential all information related to colleagues
- Maintain confidential all information related to workplace processes and projects
- Maintain confidential all other information related to workplace matters.

Relations with the Media

If authorized to speak,

We shall:

- Consider ourselves as speaking on behalf of the Organization
- Avoid personal references and views
- Not use the media to further personal interests.
Protection of Persons and of the Image and Interest of the ITCILO Principles

Principle 7

*Prevent, oppose and combat exploitation and abuse of persons. We are expected to refrain from criminal activities, unethical activities and activities that contravene human rights or activities that compromise the image or interests of the ITCILO.*

We are expected not to take part in any:

- Illegal, exploitive or abusive activities
- Acts that are generally recognized as offences by national laws
- Engage in sexual activities with any person under the age prescribed by relevant national laws
- Engage in activities that may compromise the image or interests of the ITCILO.

Harassment Principles

Principle 8

*Refrain from any form of harassment, discrimination, physical or verbal abuse, intimidation or favoritism in the workplace.*

We are expected not to engage in or tolerate any form of harassment in the workplace including:

- Sexual harassment
- Managerial harassment
- Retaliation against whistleblowers
- Abuse of power
- Lack of respect for staff and interns
- Innuendo and gossip that could harm the reputation of colleagues or be misinterpreted.
PRINCIPLES OF CONDUCT FOR STAFF OF THE ITCILO

GIFTS, HONOURS, REMUNERATION FROM OUTSIDE SOURCES

PRINCIPLES

PRINCIPLE 9

Protect the ITCILO from any appearance of impropriety.

Without prior authorization of the Director, we shall not accept from any government, commercial firm or other entity any of the following, if more than of nominal value:

- Honours
- Gifts
- Favours
- Decoration
- Remuneration
- Economic benefits.

OUTSIDE ACTIVITIES PRINCIPLES

PRINCIPLE 10

The ITCILO encourages its staff to undertake outside activities that are beneficial for the enhancement of their professional skills. However, the primary obligation of ITCILO staff is to devote their energies to the work of their Organization. It is improper for ITCILO staff to engage in any outside activity, whether remunerated or not, without prior authorization, if required.

We shall not engage in any outside activity that:

- Interferes with our obligations to the ITCILO
- Is incompatible with our status as international civil servants
- Conflicts with the interests of the Organization.

Membership of a Political Party

We are entitled to be members of a political party of our own country, provided that its prevailing views and obligations are consistent with the values of the ITCILO and the United Nations and that we stick to the principles referred to above.

In particular, we are expected to express our personal and political views with tact and discretion, to show tolerance and restraint in dealing with diverse political convictions and not participate in certain political activities, e.g. stand for or hold political office, campaign or be active in political debates.